REQUEST FOR PROPOSAL

RFP TITLE: MEDIA CAMPAIGN FOR PROTEIN DEFICIENCY IN ASIA SUBCONTINENT WITH AN INITIAL FOCUS ON INDIA

RFP CONTACT:

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PROPOSAL DEADLINE: February 28, 2019

INTRODUCTION:

United States Soybean Export Council (USSEC) requests proposals for a Media Campaign for Protein Deficiency in Asia Subcontinent with an initial year one focus on India

Through a global network of international offices and strong support in the U.S., USSEC helps build a preference for U.S. soybeans and soybean products, advocates for the use of soy in feed, aquaculture and human consumption, promotes the benefits of soy use through education and connect industry leaders through a robust membership program.

PURPOSE OF RFP:

USSEC's standard practice is to RFP every 3 years in an openly and competitive manner. This type of cost analysis will assist in determining the fair market value for the work to be performed and allows USSEC the opportunity to evaluate various proposals and select the best contractor for the job based on experience, availability, expertise, approach, and cost.

The purpose of this RFP is to seek proposals for a Media Campaign for Protein Deficiency in Asia Subcontinent.

Protein deficiency in the vast majority of the Priority Basic Markets and other Basic Markets is evident and a subject of national importance. In India it is estimated that 73% of the population is protein deficient for example. By working with the trade, local associations, governments and other influential groups, finding ways to overcome this by engaging people in the judicial use of soy and U.S. soy is a key component driving the overall strategy to engage the value chain in the process ultimately improving the protein deficiency statistics. USSEC will engage a Communications contractor in India to assist in the development of a comprehensive protein enrichment demand pull plan. The vision of this plan will involve key decision makers in both the private and public sectors, as well as key influencer groups who can help shape a message that clearly demonstrates the devastating impact protein deficiency is having on a very

large population, and how inclusion of Soy into more and more sectors can help overcome this deficiency over time.

Contractor shall promote the use and awareness of the need to overcome protein deficiency in India and how soy in general and U.S. soy specifically can contribute to the mitigation of same.

Contractor will begin initial work with USSEC to establish a methodology or approach for the overall strategy helping build coalitions, branded marketing materials, stakeholder meetings, and a roll out meeting representing results and next steps. The program must demonstrate the challenges associated with protein deficiencies and how a coalition can be formed with private sector, public sector, and NGOs charged with setting measureable goals to help address the challenges and move India away from this situation.

Contractor will coordinate, manage and lead an in-person meeting(s) and(or) webinar with the Senior Director and key Indian contractors/employees and selected members of the coalition to team kick-off the project, initiate collaboration with the team, share the path forward and become familiar with USSEC's existing research, market structure, organizational challenges, and other critical background information.

BACKGROUND & PURPOSE OF PROJECT:

The Context 2.0 I.M Strategy report recommends increasing investment in "Basic" markets. The reports provided the macroeconomic indicators suggesting which Basic markets to pursue. Since the U.S Soy farmers provided direction to pursue Basic markets, additional program design is required to meet the unique needs of each market and the various focus areas within each country.

TARGET AUDIENCE:

Basic Markets (specifically Asia Subcontinent: India, Nepal, Sri Lanka, Bangladesh, and Pakistan)

SCOPE (SERVICES) OF WORK:

Under this contract, the Contractor shall promote the use and awareness of U.S. soybeans and soybean products through the following services:

Design and conduct a communications campaign, which will provide tools and direction for USSEC to better understand how to build and implement our plans, in order to mitigate protein deficiencies as part of our protein pull program.

For successful completion of the communications campaign, the contractor:

- Will have an understanding and knowledge gained from USSEC's Readiness Assessments in order to incorporate findings.
- Conduct a brain-storming session with stakeholders to make sure we are taking into account as many voices as possible.
- Identify the communication channels in ASC which will help target at least 70% of the audiences in each country.
- Obtain pre-campaign feedback from survey's conducted on their protein status.
- Will develop a communications campaign including media content/design in print and electronic to be approved by USSEC.
- Will launch the content/media in TV, print, websites, etc. approved by USSEC.
- Conduct press meetings in important cities within the ASC region.
- Obtain post-campaign feedback from survey's conducted on their protein status.
- Detailed report/evaluation of the campaign with recommendations on next steps.

ADDITIONAL CONSIDERATION (if applicable)

Submitter must have the following technological requirements:

- Reliable internet access
- Internet Explorer (version 11 or greater)
- Microsoft Office Suite (2013, 2016 or 365), which include:
 - Outlook
 - Excel
 - Word
 - PowerPoint

DELIVERABLES:

Completion Date	Description of Deliverables
By March 22, 2019	Conduct first Stakeholder meeting in India
By April 15, 2019	Present Draft of Campaign materials and roll out plans to USSEC
By May 1, 2019	Design a communications campaign, which will provide tools and direction for USSEC to better understand how to build and implement our plans, in order to mitigate protein deficiencies as part of our protein pull program.
Upon Design Approval	Conduct the communications design as approved by USSEC
December 15, 2019	Detailed report/evaluation of the campaign with recommendations on next steps sent to USSEC for review and approval.
Ongoing	Submission of invoices and expenses will be in accordance with Section III.3.c. of this Addendum.

PROJECT TIMELINE:

The term of the proposal will last from 3/11/19 to 12/31/19.

RFP TIMELINE:

- RFP Distribution: February 14, 2019
- Last Day to Submit Questions: February 19, 2019 by 5:00PM Central Time
- Project Proposals Due: February 28, 2019 by 5:00PM Central Time
- Selections Made By: March 4, 2019
- Prospective Contractors Notified By: March 6, 2019

INSTRUCTIONS:

Proposals must contain at a minimum the specific criteria listed below:

- 1. Please email the proposal to RFP@USSEC.ORG by **5:00PM Central Time** on February 28, 2019.
- 2. A description of Prospective Contractor's capabilities, resources and experience. Emphasis should be placed on experience related to this RFP.
- 3. A thorough proposal outlining Prospective Contractors planned work, deliverables and timeline to complete the work.
- 3. Resumes for each of the Prospective Contractor's personnel assigned to work directly on the implementation of the contract.
- 4. Provide a minimum of two names and contact information for other similarly sized clients for reference purposes.
- 5. Detailed Budget
 - All bids for services <u>must</u> provide a breakout of how the fee was derived including but not limited to a breakdown of hourly rate and the amount of effort they anticipate to do the work.
- 6. Proposals should be no longer than **10 pages** (8 ½" x 11").

NOTES:

- Prospective Contractors are hereby notified that proposals will be duplicated for internal review only. Every effort will be made to maintain confidentiality of all information presented. The appropriate representatives from staff and legal counsel will review proposals. Proposals will not be returned.
- USSEC reserves the right to retain all proposals submitted. Submission of a proposal indicates acceptance by the submitter of the conditions contained in the request for proposal, unless clearly and specifically noted in the proposal submitted and confirmed in the contract between USSEC and the contractor selected.
- Confidentiality Without USSEC's prior written consent, Prospective Contractors and its
 officers, employees, agents, representatives, affiliates, and subcontractors shall not
 disclose to any third party any documents, materials or information that the Prospective
 Contractors learns from or is provided in relation to the RFP request.

- During the evaluation process, USSEC reserves the right to request additional information or clarifications from proposers, or to allow corrections of errors and omissions.
- USSEC reserves the right to reject any proposal that is in any way inconsistent or irregular. USSEC also reserves the right to waive proposal defects or deficiencies, to request additional information, and/or to negotiate with the Prospective Contractor regarding the proposal.
- Prospective Contractor agrees that Fees are in lieu of any and all other benefits, including, but not limited to, repayment of any and all taxes related to contractor service fees, health and life insurance, administrative costs and vacation.
- Prospective Contractor agrees that any income taxes, value added taxes or any other form
 of direct or indirect taxes on compensation paid under the contract shall be paid by
 Contractor and not by USSEC or Funding Sources.
 - Prior to any payment to a Contractor, a contractor must provide a W-9, W-8, or W-8BEN upon agreement signature
- Non-Competition. Contractor shall not act as agent or representative for any product or service directly or indirectly competitive with U.S. soybeans or soybean products for the length of the contract.
- USSEC and Prospective Contractor agrees to comply with the provisions of Equal Employment Opportunity (EEO). USSEC provides EEO to all employees and applicants for employment without regard to race, color, religion, gender, sexual orientation, gender identity or expression, national origin, age, disability, genetic information, marital status, amnesty, or status as a covered veteran in accordance with applicable federal, state and local laws.

SUPPLEMENTAL INFORMATION AND BACKGROUND

BUILDING A PREFERENCE FOR U.S. SOY

USSEC's strategy can be found here: http://ussec.org/about-ussec/vision-mission/

USB's Long Range Strategic Plan can be found here: http://unitedsoybean.org/about-usb/strategic-planning/

We are a dynamic partnership of key stakeholders representing soybean producers, commodity shippers, merchandisers, allied agribusiness and agricultural organizations.

Through a global network of international offices and strong support in the U.S., we help build a preference for U.S. soybeans and soybean products, advocate for the use of soy in feed, aquaculture and human consumption, promote the benefits of soy use through education and connect industry leaders through a robust membership program.

Our 15-member board of directors is comprised of four members from the American Soybean Association (ASA), four members from the United Soybean Board (USB), and seven members representing trade, allied industry, and state organizations.

New board members are seated annually. We are receiving funding from a variety of sources including soy producer checkoff dollars invested by the USB and various state soybean councils; cooperating industry; and the American Soybean Association's investment of cost-share funding provided by the United States Department of Agriculture's (USDA) Foreign Agriculture Service.

The United Soybean Board, created by the 1990 Farm Bill to manage and direct the National Soybean Checkoff, is dedicated to marketing and research for the soybean industry. USB is comprised of 73 volunteer soybean farmers representing the interests of fellow growers nationwide. Each board member is nominated by Qualified State Soybean Boards (QSSBs) and appointed by the U.S. Secretary of Agriculture.

Because of the limitations on administrative and salary costs established in the Act, USB outsources the majority of its program management responsibilities to USB's three primary contractors:

- SmithBucklin-St. Louis for domestic marketing, new uses, production research and Board initiative activities;
- Osborn & Barr Communications for communications/public relations activities and;
- United States Soybean Export Council (USSEC) for international marketing and global opportunities activities.

As one of these three primary contractors USSEC may also undertake initiative activities on behalf of USB. USB considers primary contractor staff (approximately 60 people) as core USB staff. These three primary contractors use a number of subcontractors and, together,

these entities carry out approximately 450 projects each year for USB. USB also manages approximately 10 subcontractors.

Non-Discrimination Statement

In accordance with Federal civil rights law and U.S. Department of Agriculture (USDA) civil rights regulations and policies, the USDA, its Agencies, offices, and employees, and institutions participating in or administering USDA programs are prohibited from discriminating based on race, color, national origin, religion, sex, gender identity (including gender expression), sexual orientation, disability, age, marital status, family/parental status, income derived from a public assistance program, political beliefs, or reprisal or retaliation for prior civil rights activity in any program or activity conducted or funded by USDA (not all bases apply to all programs). Remedies and complaint filing deadlines vary by program or incident.

Persons with disabilities who require alternative means of communication for program information (e.g., Braille, large print, audiotape, American Sign Language, etc.) should contact the responsible Agency or USDA's TARGET Center at (202) 720-2600 (voice and TTY) or contact USDA through the Federal Relay Service at (800) 877-8339. Additionally, program information may be made available in languages other than English.

To file a program discrimination complaint, complete the USDA Program Discrimination Complaint Form, AD-3027, found online at How to File a Program Discrimination Complaint and at any USDA office or write a letter addressed to USDA and provide in the letter all of the information requested in the form. To request a copy of the complaint form, call (866) 632-9992. Submit your completed form or letter to USDA by: (1) mail: U.S. Department of Agriculture, Office of the Assistant Secretary for Civil Rights,1400 Independence Avenue,SW,Washington,D.C.20250-9410; (2) fax:(202) 690-7442; or (3) email:program.intake@usda.gov.

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